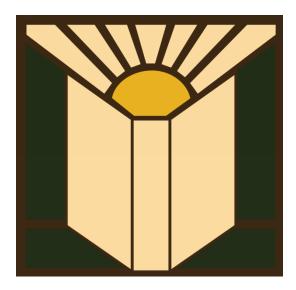
Management Report

North Riverside Public Library District For the period ended October 31, 2019



Prepared on

November 13, 2019

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Profit and Loss

July - October, 2019

	Total
INCOME	
6903-01 Fines & Fees	5,657.69
6904-01 Donations	2,729.83
6905-01 Grants	19,266.00
6909-01 Memorial Books/Lost & Paid Mat	25.00
6920-01 Unrealized Income-Annuities	-24,520.48
Billable Expense Income	436.25
Interest	
6906-01 Interest Earned	1,104.59
6907-02 Interest Income Bond Fund	0.00
Total Interest	1,104.59
Property Taxes	
6901-01 Property Tax	416,089.18
6901-04 Tax Revenue-Audit Fund	3,266.61
6901-05 Tax Revenue-Liability Ins	2,056.55
6901-06 Tax Revenue-Unemploy Ins	846.92
6901-07 Tax Revenue-Bldg Fund	21,294.36
6901-08 Tax Revenue-SS	15,849.72
6901-12 Property Tax - IMRF Fund	5,807.34
Total Property Taxes	465,210.68
Total Income	469,909.56
GROSS PROFIT	469,909.56
EXPENSES	
8360-01 Grants	8,481.35
8365-07 Building Promo	420.00
Advertising & Marketing	
8361-01 Donations	390.24
8365-01 Library Promotion	670.63
8370-01 Postage	1,756.09
8375-01 Advertising	419.50
8385-01 Memorials & Tributes	98.90
8404-01 Staff Recognition	145.95
8410-01 Printing	2,350.00
Total Advertising & Marketing	5,831.31
Bank Charges & Fees	0.00
8396-01 Bank Charges & Fees	190.00
Total Bank Charges & Fees	190.00
Benefits	
7600-05 Health Insurance	8,928.09
7650-09 IMRF Pension	19,964.41
7670-01 Taxes-Fica Expense	13,126.16
Total Benefits	42,018.66

	Total
Building Expense	
8306-07 Building Supplies	1,501.67
8308-07 Service Contracts	22,837.90
8315-07 Fees & Permits	786.00
8320-07 Building & Grounds	1,999.09
8335-07 Bulding Repairs	64.80
Total Building Expense	27,189.46
Computers/Technology	
8171-01 Tech Service	5,370.40
8172-01 Computer Equipment	9,704.60
8175-01 MLS Computer Fund	10,913.81
8180-01 Software	841.00
8190-01 Website	69.98
8195-01 Email	453.50
Total Computers/Technology	27,353.29
Insurance	
7660-06 Unemployment Insurance	-1,472.18
Total Insurance	-1,472.18
Legal & Professional Services	
8400-01 Accounting	3,950.00
8401-04 Audit	7,800.00
8402-01 Legal Fees	284.40
8405-01 Appraisal	450.00
8406-01 Collection Agency	44.75
8430-01 Payroll Expenses	2,025.49
Total Legal & Professional Services	14,554.64
Library Materials	
8090-01 Books on CD - Adult	543.84
8091-01 Books on CD - Children	287.27
8096-01 Music CD - Adult	106.40
8097-01 Music CD - Children	337.48
8104-01 Adult Fiction	4,822.01
8105-01 Adult Non-Fiction	3,281.49
8106-01 Children Fiction / Non-Fiction	4,473.97
8107-01 Young Adult Fiction/Non-Fiction	1,931.53
8108-01 eBooks	632.15
8115-01 Adult Large Print	597.11
8120-01 Newspapers	3,236.59
8130-01 Databases	6,916.99
8160-01 Adult DVDs - Fiction	1,835.64
8162-01 Children DVDs	551.85
8163-01 YA DVDs	619.97
8166-01 Games	673.94
8399-01 ILL Loss/Damage	94.00

	Total
Total Library Materials	30,942.23
Office Supplies & Software	
8202-01 Office Supplies	5,446.09
Total Office Supplies & Software	5,446.09
Programs & Strategic Initiatives	
8150-01 Children's Programs	1,105.76
8152-01 Children's Summer Reading Program	1,335.50
8153-01 Young Adult Programs	573.93
8154-01 Makerspaces/library of things	496.72
8155-01 Adult Programs	1,786.42
8157-01 Senior Programs	405.18
8158-01 Strategic Initiatives	451.82
Total Programs & Strategic Initiatives	6,155.33
Salaries	
7504-01 Library Clerks	60,822.10
7507-01 Library Pages	11,635.43
7508-01 Administrators	100,206.32
8330-01 Casual Labor	300.00
Total Salaries	172,963.85
Travel & Training	
7800-01 Staff Training	653.83
8342-01 Lodging, Meals, Mileage	637.89
8355-01 Memberships	1,844.00
Total Travel & Training	3,135.72
Utilities	
8301-07 Telephone	5,193.09
8302-07 Electricity	12,974.04
8303-07 Natural Gas	1,733.70
8304-07 Water/Garbage	635.31
Total Utilities	20,536.14
Total Expenses	363,745.89
NET OPERATING INCOME	106,163.67
OTHER EXPENSES	
8700-03 Interfund Transfer Capital Project	-15,000.00
8700-07 Interfund Transfer Building Fund	15,000.00
Total Other Expenses	0.00
NET OTHER INCOME	0.00
NET INCOME	\$106,163.67

Balance Sheet

As of October 31, 2019

	Total
ASSETS	
Current Assets	
Bank Accounts	
1500-01 First American MM (5015)	661,593.80
1500-04 Cash-Audit Fund	12,048.32
1500-05 Cash-Liability Insurance Fund	85,378.17
1500-06 Cash-Unemployment Ins Fund	2,577.41
1500-07 Cash-Building Fund	-68,153.30
1500-08 Cash-Social Security Fund	15,532.92
1500-09 Cash-Pension Fund	25,069.21
1500-10 Cash-Debt Service Fund	0.00
1500-11 Equipment Fund	0.00
1500-12 Cash - IMRF Fund	3,494.96
1500-13 Capital Projects	30,000.00
1511-01 Invest/Savings 1st American Bank	0.00
Total 1500-01 First American MM (5015)	767,541.49
1501-01 First American Checking (5001)	-4,710.26
1502-01 1st American Bank Donation A/C	0.00
Total 1501-01 First American Checking (5001)	-4,710.26
1505-07 Chase Bank	7,758.58
1509-07 Cash - IPTIP IL Funds	93,495.97
1512-02 Kadlec Annuity #71797	54,894.96
1515-01 BMO Harris	240.43
eSPIRIT Checking (7115)	0.00
Total Bank Accounts	919,221.17
Accounts Receivable	
2000-01 RE Taxes Receivable-Corp	449,111.31
2000-04 Taxes Receivable-Audit	3,525.85
2000-05 Taxes Receivable-Insurance	2,219.74
2000-06 Taxes Receivable-Liab Insur	914.13
2000-07 Taxes Recievable-Bldg Fund	22,984.34
2000-08 Taxes Receivable-SS Fund	17,107.60
2000-09 Taxes Receivable-Pension Fund	6,268.23
Total Accounts Receivable	502,131.20
Other Current Assets	
1500-01 Kadlec Annuity	228,220.33
1500-02 Kadlect Annuity #19563	108,320.36
1500-03 Kadlec Annuity #37743	410,957.87
2200-01 Due to/from Special Accounts	0.00
Total Other Current Assets	747,498.56
Total Current Assets	2,168,850.93
TOTAL ASSETS	\$2,168,850.93

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BILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
4100-01 Accounts Payable	11,469.36
4100-05 Accounts Payable Liability Fund	0.00
4100-06 Accounts Payable Unemployment Fund	0.00
4100-07 Accounts Payable Building Fund	76.10
4100-09 Accounts Payable Pension Fund	10,096.03
Total Accounts Payable	21,641.49
Other Current Liabilities	
4200-01 Accrued Wages	9,167.87
4220-01 Federal Withholding	0.00
4230-01 ICMA Retirement	-2,014.17
4240-01 State Withholding	0.00
4250-01 FICA Withholding	0.00
4265-01 Cafeteria Plan	0.00
4300-01 Deferred Tax Rev - Corp FD	449,110.49
4300-04 Deferred Tax Rev - Audit Fund	3,525.85
4300-05 Deferred Tax Rev Liability Fund	2,219.74
4300-06 Deferred Tax Rev Unemployment	914.13
4300-07 Deferred Tax Rev Building Fund	22,984.34
4300-08 Deferred Tax Rev SS	17,107.60
4300-09 Deferred Tax Rev Pension	6,268.23
Total Other Current Liabilities	509,284.08
Total Current Liabilities	530,925.57
Long-Term Liabilities	
8701-02 Debt Certificate Principle	17.30
Total Long-Term Liabilities	17.30
Total Liabilities	530,942.87
Equity	
3200-00 Retained Earnings	35,909.39
5600-01 General Fund Balance	1,287,777.00
5600-02 Debt Service Fund Balance	0.00
5600-03 Capital Projects Fund Balance	15,000.00
5600-04 Audit Fund	12,757.00
5600-05 Public Liability Fund Balance	95,642.00
5600-06 Unemployment Insurance Fund Balance	3,355.00
5600-07 Building Fund Balance	55,964.00
5600-08 Social Security Fund Balance	8,602.00
5600-09 Pension Fund Balance	16,738.00
Opening Balance Equity	0.00
Net Income	106,163.67



North Riverside Public Library District

BALANCE SHEET

As of October 31, 2019

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1500-01 First American MM (5015)	661,593.80
1500-04 Cash-Audit Fund	12,048.32
1500-05 Cash-Liability Insurance Fund	85,378.17
1500-06 Cash-Unemployment Ins Fund	2,577.4
1500-07 Cash-Building Fund	-68,153.30
1500-08 Cash-Social Security Fund	15,532.92
1500-09 Cash-Pension Fund	25,069.2
1500-10 Cash-Debt Service Fund	0.00
1500-11 Equipment Fund	0.00
1500-12 Cash - IMRF Fund	3,494.96
1500-13 Capital Projects	30,000.00
1511-01 Invest/Savings 1st American Bank	0.00
Total 1500-01 First American MM (5015)	767,541.49
1501-01 First American Checking (5001)	-4,710.26
1502-01 1st American Bank Donation A/C	0.00
Total 1501-01 First American Checking (5001)	-4,710.26
1505-07 Chase Bank	7,758.58
1509-07 Cash - IPTIP IL Funds	93,495.97
1512-02 Kadlec Annuity #71797	54,894.96
1515-01 BMO Harris	240.43
eSPIRIT Checking (7115)	0.00
Total Bank Accounts	\$919,221.17
Accounts Receivable	\$919,221.17
Accounts Receivable 2000-01 RE Taxes Receivable-Corp	449,111.3
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit	449,111.3 ⁻ 3,525.85
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance	449,111.3 3,525.85 2,219.74
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur	449,111.3 3,525.88 2,219.7 914.13
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Recievable-Bldg Fund	449,111.3 3,525.85 2,219.74 914.13 22,984.34
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Recievable-Bldg Fund 2000-08 Taxes Receivable-SS Fund	449,111.3 3,525.8 2,219.7 914.1 22,984.3 17,107.60
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Recievable-Bldg Fund	449,111.3 3,525.8 2,219.7 914.1 22,984.3 17,107.60
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Receivable-Bldg Fund 2000-08 Taxes Receivable-SS Fund 2000-09 Taxes Receivable-Pension	449,111.3 3,525.85 2,219.74 914.13 22,984.34 17,107.60 6,268.23
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Receivable-Bldg Fund 2000-08 Taxes Receivable-SS Fund 2000-09 Taxes Receivable-Pension Fund	449,111.3 3,525.85 2,219.74 914.13 22,984.34 17,107.60 6,268.23
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Receivable-Bldg Fund 2000-08 Taxes Receivable-SS Fund 2000-09 Taxes Receivable-Pension Fund Total Accounts Receivable	\$919,221.17 449,111.31 3,525.85 2,219.74 914.13 22,984.34 17,107.60 6,268.23 \$502,131.20
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Receivable-Bldg Fund 2000-08 Taxes Receivable-SS Fund 2000-09 Taxes Receivable-Pension Fund Total Accounts Receivable Other Current Assets	449,111.31 3,525.85 2,219.74 914.13 22,984.34 17,107.60 6,268.23 \$502,131.20
Accounts Receivable 2000-01 RE Taxes Receivable-Corp 2000-04 Taxes Receivable-Audit 2000-05 Taxes Receivable-Insurance 2000-06 Taxes Receivable-Liab Insur 2000-07 Taxes Receivable-Bldg Fund 2000-08 Taxes Receivable-SS Fund 2000-09 Taxes Receivable-Pension Fund Total Accounts Receivable Other Current Assets 1500-01 Kadlec Annuity	449,111.3 3,525.8 2,219.7 914.1 22,984.3 17,107.6 6,268.2 \$502,131.2

	TOTAL
2200-01 Due to/from Special Accounts	0.00
Total Other Current Assets	\$747,498.56
Total Current Assets	\$2,168,850.93
TOTAL ASSETS	\$2,168,850.93
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
4100-01 Accounts Payable	11,469.36
4100-05 Accounts Payable Liability Fund	0.00
4100-06 Accounts Payable Unemployment Fund	0.00
4100-07 Accounts Payable Building Fund	76.10
4100-09 Accounts Payable Pension Fund	10,096.03
Total Accounts Payable	\$21,641.49
Other Current Liabilities	
4200-01 Accrued Wages	9,167.87
4220-01 Federal Withholding	0.00
4230-01 ICMA Retirement	-2,014.17
4240-01 State Withholding	0.00
4250-01 FICA Withholding	0.00
4265-01 Cafeteria Plan	0.00
4300-01 Deferred Tax Rev - Corp FD	449,110.49
4300-04 Deferred Tax Rev - Audit Fund	3,525.85
4300-05 Deferred Tax Rev Liability Fund	2,219.74
4300-06 Deferred Tax Rev Unemployment	914.13
4300-07 Deferred Tax Rev Building Fund	22,984.34
4300-08 Deferred Tax Rev SS	17,107.60
4300-09 Deferred Tax Rev Pension	6,268.23
Total Other Current Liabilities	\$509,284.08
Total Current Liabilities	\$530,925.57
Long-Term Liabilities	
8701-02 Debt Certificate Principle	17.30
Total Long-Term Liabilities	\$17.30
Total Liabilities	\$530,942.87
Equity	
3200-00 Retained Earnings	35,909.39
5600-01 General Fund Balance	1,287,777.00
5600-02 Debt Service Fund Balance	0.00
5600-03 Capital Projects Fund Balance	15,000.00
5600-04 Audit Fund	12,757.00
5600-05 Public Liability Fund Balance	95,642.00
5600-06 Unemployment Insurance Fund	3,355.00

	TOTAL
Balance	
5600-07 Building Fund Balance	55,964.00
5600-08 Social Security Fund Balance	8,602.00
5600-09 Pension Fund Balance	16,738.00
Opening Balance Equity	0.00
Net Income	106,163.67
Total Equity	\$1,637,908.06
TOTAL LIABILITIES AND EQUITY	\$2,168,850.93

North Riverside Public Library District Budget vs Actual October 2019

	REVENUE	ENUE Actual		Budget		% of Budget	
6904-01	Donations	\$	2,729.83	\$	8,000	34%	
6901-15	Estimated Loss Due to Property Assessment Appeals - Current Year			\$	-	0%	
6901-14	Estimated Loss Due to Property Assessment Appeals-Future Years			\$	(15,000)	0%	
6903-01	Fees and fines	\$	5,657.69	\$	12,000	47%	
6905-01	Grants	\$	19,266.00	\$	150,000	13%	
6906-01	Interest	\$	1,104.59	\$	220	502%	
6901-01	Property tax	\$	465,210.68	\$	1,050,000	44%	
6920-01	Unrealized Income Annuities	\$	(24,520.48)	\$	20,000	-123%	
6909-01	Memorial Books/Lost & Paid Materials	\$	25.00	\$	-	0%	
	Billable Expense Income	\$	436.25	\$	-	0%	
	Total	\$	469,910	\$	1,225,220	38%	

	OPERATING EXPENSES Actua		Actual Budge			get % of Budget	
	SALARIES						
7504-01	library clerks	\$	60,822	\$	173,785	35%	
7507-01	library pages	\$	11,635	\$	18,316	64%	
7508-01	administrators	\$	100,206	\$	304,240	33%	
	Total	\$	172,664	\$	496,341	35%	
	BENEFITS						
7600-05	health insurance	\$	8,928	\$	29,700	30%	
7614-06	workers compensation			\$	2,300	0%	
7650-09	pension fund	\$	19,964	\$	31,452	63%	
7660-06	unemployment insurance	\$	(1,472)	\$	700	-210%	
7670-08	social security/mcare	\$	13,126	\$	35,145	37%	
	Total	\$	40,546	\$	99,297	41%	
	TRAINING						
7700-01	educational training trustees	\$	-	\$	500	0%	
7800-01	educational training staff	\$	654	\$	4,500	15%	
-	Total	\$	654	\$	5,000	13%	

	OPERATING EXPENSES	Actual		Budget		% of Budget	
	MATERIALS						
8090-01	books on CD-adult	\$	544	\$	1,500	36%	
8091-01	books on CD-children	\$	287	\$	700	41%	
8096-01	compact disks-music-adult	\$	106	\$	400	27%	
8097-01	compact disks-music-children	\$	337	\$	1,000	34%	
8103-01	foreign language books			\$	-	0%	
8104-01	adult fiction	\$	4,822	\$	14,500	0%	
8105-01	adult nonfiction	\$	3,281	\$	9,500	35%	
8106-01	children's fiction/nonfiction	\$	4,474	\$	18,000	25%	
8107-01	YA Fiction/nonfiction	\$	1,932	\$	6,000	0%	
8108-01	eBooks	\$	632	\$	5,000	13%	
8115-01	adult large print	\$	597	\$	2,000	30%	
8120-01	newspapers	\$	3,237	\$	3,500	92%	
8130-01	internet databases	\$	6,917	\$	14,000	49%	
8140-01	adult periodicals			\$	900	0%	
8141-01	Children's Periodicals			\$	600	0%	
8160-01	adult DVDs-feature movies	\$	1,836	\$	7,000	26%	
8161-01	Adult Games			\$	1,500	0%	
8162-01	children's DVDs-movies	\$	552	\$	1,500	37%	
8163-01	ya DVDs	\$	620	\$	1,500	0%	
8164-01	foreign language DVDs			\$	-	0%	
8166-01	children's games	\$	674	\$	2,500	27%	
	Total	\$	30,848	\$	91,600	34%	
	PROGRAMS						
8150-01	children's programs	\$	1,106	\$	3,000	37%	
8152-01	children's summer reading program	\$	1,336	\$	4,000	33%	
8153-01	ya programs	\$	574	\$	1,500	38%	
8154-01	Makerspaces/library of things	\$	497	\$	4,000		
8155-01	adult programs	\$	1,786	\$	4,000	45%	
8156-01	Technology programs			\$	1,000	0%	
8157-01	senior programs	\$	405	\$	2,000	0%	
	Total	\$	5,704	\$	19,500	29%	
	STRATEGIC INITIATIVES						
8158-01	Strategic Initiatives	\$	452	\$	4,000	11%	
	Total	\$	452	\$	4,000	11%	

	OPERATING EXPENSES	Actua	Actual		Budget	% of Budget
	COMPUTERS					
8171-01	information technology	\$	5,370	\$	12,000	45%
8172-01	new computer equipment	\$	9,705	\$	11,500	84%
8175-01	mls computer fund	\$	10,914	\$	19,000	57%
8180-01	software	\$	841	\$	1,000	84%
8190-01	website	\$	70	\$	7,500	1%
8195-01	email	\$	454	\$	300	151%
	Total	\$	27,353	\$	51,300	53%
	OFFICE SUPPLIES					
8202-01	Office Supplies	\$	5,446	\$	13,000	42%
	Total	\$	5,446	\$	13,000	42%
		•				
	UTILITIES- OPERATING EXPENSE					
8301-07	telephone	\$	5,193	\$	13,000	40%
8302-07	electricity	\$	12,974	\$	32,000	41%
8303-07	gas	\$	1,734	\$	7,500	23%
8304-07	water/garbage	\$	635	\$	1,800	35%
	Total	\$	20,536	\$	54,300	38%
	BUILDING EXPENSE					
8306-07	building supplies and maintenance	\$	1,502	\$	12,000	13%
8308-07	service contracts	\$	22,838	\$	41,000	56%
8315-07	fees and permits	\$	786	\$	1,750	45%
8320-07	Building and Grounds	\$	1,999	\$	18,000	11%
8330-01	casual labor	\$	300	\$	3,500	9%
8335-07	building repairs	\$	65	\$	14,000	0%
-	Total	\$	27,489	\$	90,250	30%
	TRAVEL					
8341-01	meals & dinners	\$	-	\$	-	0%
8342-01	lodging/meals/mileage	\$	638	\$	2,000	32%
	Total	\$	638	\$	2,000	32%
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8355-01 members 8360-01 Grants 8361-01 Donations 8365-01 library pro 8370-01 postage 8375-01 Advertisin 8385-01 memorials 8432-01 mileage re	EXPENSES nips			
8355-01 members 8360-01 Grants 8361-01 Donations 8365-01 library pro 8370-01 postage 8375-01 Advertisin 8385-01 memorials 8432-01 mileage re				
8360-01 Grants 8361-01 Donations 8365-01 library pro 8370-01 postage 8375-01 Advertisin 8385-01 memorials 8432-01 mileage re	•	\$ 1,844	\$ 2,000	92%
8365-01 library pro 8370-01 postage 8375-01 Advertisin 8385-01 memorials 8432-01 mileage re		\$ 8,481	\$ 150,000	6%
8370-01 postage 8375-01 Advertisin 8385-01 memorials 8432-01 mileage re	5	\$ 390	\$ 8,000	5%
8375-01 Advertisin 8385-01 memorials 8432-01 mileage re	motion	\$ 671	\$ 6,000	11%
8385-01 memorials 8432-01 mileage re		\$ 1,756	\$ 2,500	70%
8432-01 mileage re	g	\$ 420	\$ 3,500	12%
	s and tributes	\$ 99	\$ 500	20%
8396-01 bank char	eimbursement		\$ -	0%
bank ona	ges and fees	\$ 190	\$ 150	127%
8399-01 ILL Loss/I	Damage	\$ 94	\$ 250	38%
Total		\$ 13,945	\$ 172,900	8%
OUTSIDE	SERVICES			
8400-01 accountin	g	\$ 3,950	\$ 14,500	27%
8401-01 audit		\$ 7,800	\$ 9,500	82%
8402-01 legal fees		\$ 284	\$ 6,000	5%
8404-01 Staff Reco		\$ 146	\$ 2,000	7%
8405-01 appraisal		\$ 450	\$ 1,500	30%
8305-01 architecht	/building consultant		\$ -	0%
8406-01 collection	agency	\$ 45	\$ 200	22%
8408-01 strategic p	olan		\$ 500	0%
8410-01 printing		\$ 2,350	\$ 9,000	26%
8430-01 payroll ex	penses	\$ 2,025	\$ 4,500	45%
8435-01 backgroui	nd checks		\$ 150	0%
Total		\$ 17,051	\$ 47,850	36%
INSURAN	CE			
8460-05 liability ins	surance package	\$ -	\$ 15,000	0%
8470-05 directors/	officers insurance	\$ -	\$ -	0%
Total		\$ -	\$ 15,000	0%
OTHER E	KPENSES			
8360-01 Petty Cas	h	\$ -	\$ -	0%
8365-07 Building F		\$ 420	\$ -	0%
	eous Expense	\$ -	\$ -	0%
Total		\$ 420	\$ -	0%
OTHER E	XPENSES .			
8600-01 Bond Inter		\$ -	\$ -	0%
8600-02 Bond Prince	cipal	\$ -	\$ -	0%
	ificate Interest	\$ -	\$ 2,500	0%
L	ificate Prinicple	\$ -	\$ 30,000	0%
Total	·	\$ -	\$ 32,500	0%
TOTAL OF	PERATING EXPENSES	\$ 363,746	\$ 1,194,838	30%
NET INCO	ME	\$ 106,164	\$ 30,382	